Togo Threshold Program

Monitoring and Evaluation Plan

December 2022
Version 1

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PREAMBLE

This Monitoring and Evaluation (M&E) Plan:

- is an extension of the Preliminary M&E Plan included in the THRESHOLD PROGRAM GRANT AGREEMENT signed on February 14, 2019 between the United States of America, acting through the Millennium Challenge Corporation (MCC), and the Republic of Togo, acting through its government;
- will support provisions described in the THRESHOLD PROGRAM GRANT AGREEMENT; and
- is governed by and follows the principles stipulated in MCC's *Policy for Monitoring and Evaluation* (MCC M&E Policy).

This M&E Plan is considered a binding document, and failure to comply with its stipulations could result in suspension of disbursements. It may be modified or amended as necessary following the MCC M&E Policy, and if it is consistent with the requirements of the program agreement and any other relevant supplemental legal documents.

LIST OF ACRONYMS

ARCEP	Autorité de Régulation des Communications Electroniques et des Postes
DQR	Data Quality Review
ERR	Economic Rate of Return
GoT	Government of Togo
GSI	Gender and Social Inclusion
ICT	Information, Communications and Telecommunications
ITT	Indicator Tracking Table
LRAP	Land Reform to Accelerate Agricultural Productivity
M&E	Monitoring and Evaluation
MEE	Monitoring, Evaluation and Economic Analysis
MCC	Millennium Challenge Corporation
MIS	Management Information System
MPENIT	Minister for Post, Digital Economy and Innovations
OMCA	Organisme de mise en œuvre du Millennium Challenge Account
POC	Point of Contact
QDRP	Quarterly Disbursement Request Package
THP	Threshold Program

INTRODUCTION

This Monitoring and Evaluation Plan (M&E Plan) serves as a detailed framework for assessing progress towards and achievement of the Togo THP's project objectives. The M&E Plan is used in conjunction with other documents such as work plans, procurement plans, and financial plans to provide oversight for program implementation and to strive to ensure the program is on track to achieving its intended results. The M&E Plan also serves as a communications tool, so that OMCA's staff and other stakeholders clearly understand the results OMCA is responsible for achieving.

This M&E Plan provides the following functions:

- *Describes the expected results.* The plan presents the program description, project logics, and economic analysis, including the results that need to be measured under the M&E Plan.
- *Establishes a monitoring framework*. The plan identifies the monitoring and data quality assessment strategies and documents the reporting plan to monitor progress against targets during program implementation.
- *Describes the evaluation plan*. The plan identifies evaluations that will be conducted and presents the plan for each including the evaluation questions, methodologies, and data collection strategies that will be employed.
- *Documents all M&E indicators to measure expected results*. The plan documents all indicators, including their baselines, targets, and data sources to assess program progress, and changes to indicators over time.
- *Includes roles and responsibilities*. The plan includes a description of the roles and responsibilities for the implementation and management of M&E.

PROGRAM AND OBJECTIVE OVERVIEW

Program Background

This program has two (2) projects, Information, Communications and Telecommunications (ICT) and Land Reform to Accelerate Agricultural Productivity (LRAP). For each project, a logic diagram is developed to illustrate how the project's interventions work together to achieve the project Objective, detailing all expected intermediate results along the way.

Project Logics

ICT Description and Logic

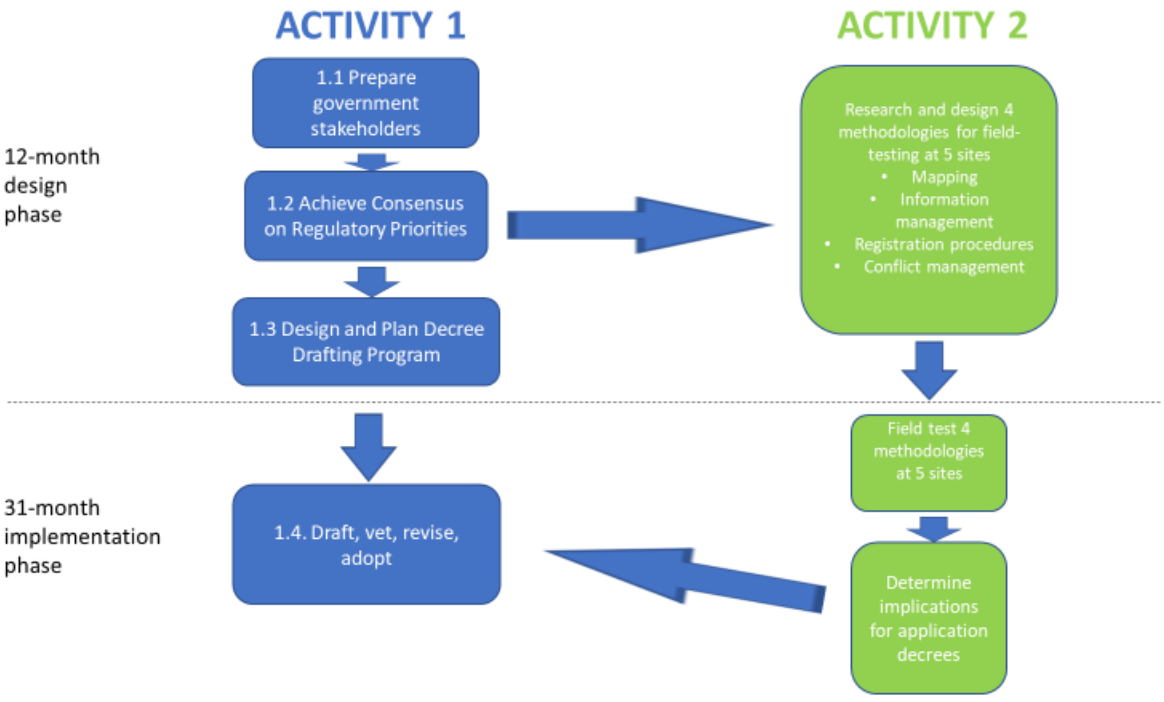
The objective of the ICT Project is to increase firm efficiencies, productivity, investments and growth through improved access to high quality, reasonably priced ICT services in Togo.

Detailed description of the project logic and results of the ICT Project to be added in the revised version of the M&E Plan.

LRAP Description and Logic

LRAP Key Project Activities

Under the LRAP project, the core elements of improved local land governance are more secure land tenure for customary land holders and better managed land related conflicts, which will be tested at the five test sites by achieving four results: ensuring that (1) legitimate (legally and socially acceptable) land rights held under the customary system are identified, mapped and recorded; (2) land property information is stored in an appropriate database with GIS capability; (3) land property rights are formalized and secured through a legally recognized titling instrument; and (4) local systems are in place to effectively resolve or manage land conflicts. These four outcomes correspond to the four "land methodologies" to be developed at test sites (*Activity 2*) and subsequently integrated into the national land governance regulatory framework (*Activity 1*). These two LRAP activities will be carried out simultaneously, where the findings and lessons learned from the testing of the methodologies will inform the drafting of the implementation decrees.



Thus, the LRAP project has two main inter-dependent activities:

Activity 1: Support the Development of an Improved Regulatory Framework (Improved Regulatory Framework Activity).

Activity 1 seeks to support the GoT to develop implementation decrees for the newly adopted Land Code. LRAP will not provide support for drafting all the implementation decrees to support the new Land Code. Instead, the goal of LRAP is to ensure that all positive results from development and testing of the four targeted methodologies under Activity 2 are fully integrated into new implementation decrees. Under *Activity 1* the LRAP Project aims to:

- Prepare and increase the capacity of government stakeholders to participate in the development of the regulatory framework to implement the Land Code. (**N1 & N3**)
- Support the GoT to clarify what the key objectives are for drafting the Land Code's application decrees, support the GoT to build consensus among government stakeholders what the priorities are, and support the GoT develop drafting guidelines for the application decrees. (**N2**)
- Develop a strategy for the adoption of the application decrees, assess rural land registration procedures and develop recommendations to reduce the cost and complexity of existing requirements, and develop a strategy to integrate the field-tested methodologies (Activity 2) into the regulatory framework. (**N1, N2, N3**)
- Support and facilitate national and decentralized stakeholder engagement during the drafting and finalization of the implementation decrees. (**N3**)

Activity 2: Develop and Field-Test Cost-Effective Methodologies to Secure Customary Land Property Rights (Develop Methodologies Activity):

The Project will identify and field-test a number of different models and administrative processes to generate evidenced based, practical methods to reduce the cost, time, complexity and constraints to formalize smallholders' customary land rights in rural areas of Togo. Under this Activity, the LRAP Project shall work with the GoT to develop and field-test a number of different approaches to the four land methodologies focused respectively on mapping technology, land information management, land registration requirements and procedures, and land conflict management. For each land methodology the Project shall develop a number of (2-4) different approaches to the methodology; that is different approaches to for example identify, map and record customary land rights. These approaches should be innovative, appropriate to the local context and the time and budgetary parameters of LRAP. Each land methodology shall be tested at each of the five test sites, but as the Project will develop different approaches to each methodology, different approaches will be tested at the different test sites.

Under *Activity 2* the LRAP Project aims to:

- Develop a sampling strategy and select the five test sites, undertake four preparatory studies, and develop plans and strategies for outreach and communication with stakeholders.
- Design, plan, implement and assess Methodology 1: Identification and Mapping of Land Rights (**M1**)
- Design, plan, implement and assess Methodology 2: Land Information Management System (**M2**)

- Design, plan, implement and assess Methodology 3: Streamlining of Land Registration (**M3**)
- Design, plan, implement and assess Methodology 4: Land Conflict Management Mechanisms (**M4**)
- Transfer knowledge and Institutionalize land methodologies at test sites (**M1, M2, M3, M4**)

LRAP Activity Logic and Scope

As depicted in the project logic below, the objective of the LRAP Project is to improve land tenure security for increased investment in the agricultural sector. To that end, the project aims, on the one hand, to support the GoT to develop processes to implement the new Land Code and develop new approaches to enable rural smallholders to secure land rights in a less complicated and costly manner, and on the other hand, to support the GoT to develop test and demonstration sites for the improved processes, and more broadly, to improve regulations and administrative procedures and practices in the five geographical areas that host the test sites.

The LRAP Project seeks to make it easier and less costly for smallholders in rural areas possessing customary, informal land rights to formally register and protect those rights. By developing lowest cost and less complicated processes for registration of rural land parcels, while still satisfying a reasonable set of requirements and expectations, smallholders will have greater access to securing customary land rights. Improved land governance and land tenure security should in the medium to long term stimulate increased investment in the agricultural sector.

To expand and increase land tenure security for rural smallholders, the LRAP project will support the GoT to adopt improved regulations, administrative procedures, and practices to be applied during application of the national Land Code based on tests conducted in five areas. In LRAP terminology, the thematic areas of improved tools and procedures are referred to as "methodologies". These methodologies are referred to throughout this TOR, and are the primary focus of Activity 2 in particular. The land methodologies are:

- **Methodology 1: Identifying and Mapping Parcel Rights:** Identify, map and record customary land rights;

- **Methodology 2: Management of Land Information**: Manage legal and spatial land information at the local level;

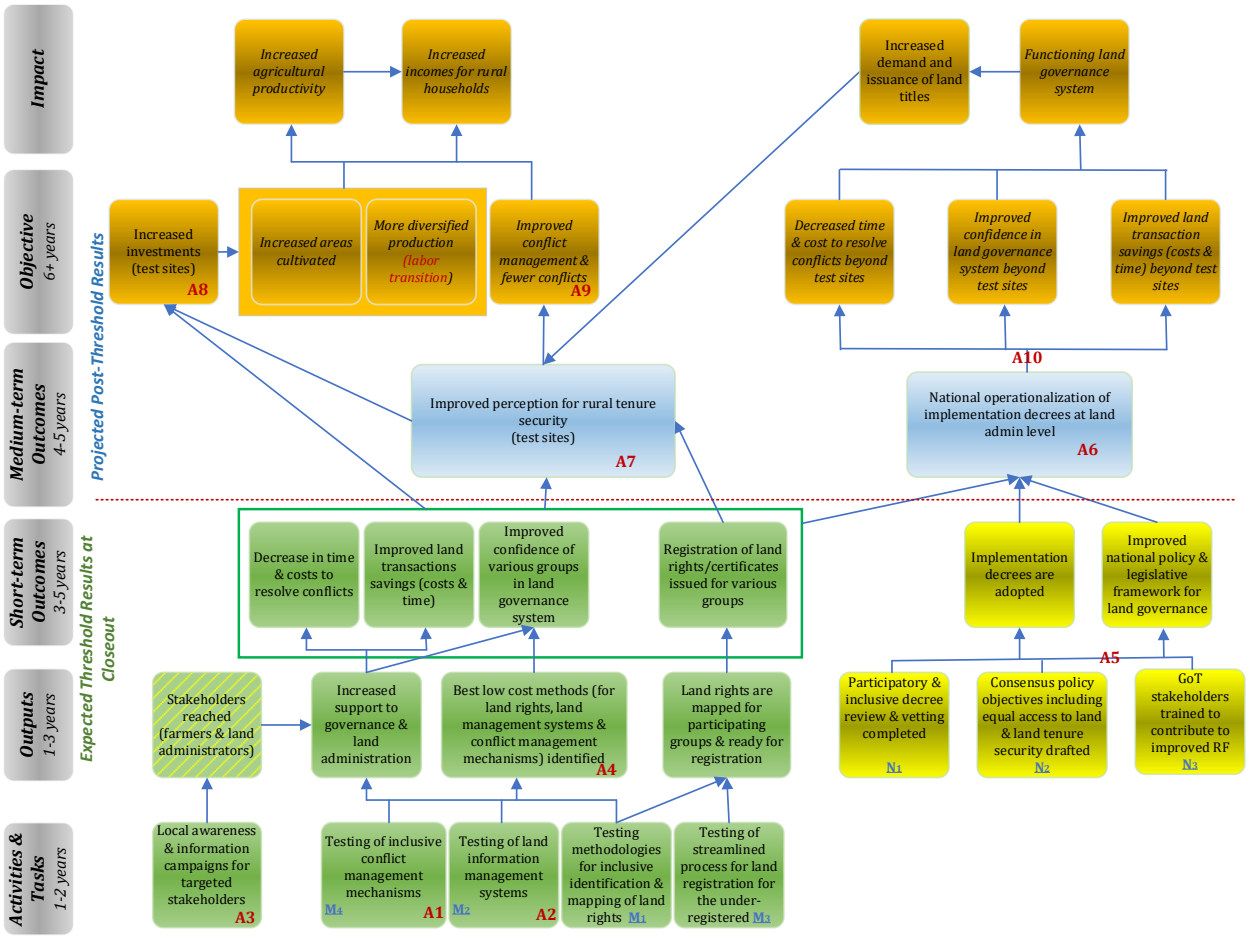
- **Methodology 3: Land Registration Procedures**: Develop alternative, less costly and less complicated, instruments and procedures to secure customary land rights;

- **Methodology 4: Management of Land Conflicts**: Manage and resolve customary land conflicts.

Note that in addition to these methodologies, and in order to increase awareness on their implementation, local and nationwide awareness and information campaigns will take place as part of the project implementation.

In the medium term, at the end of the four-year implementation period, the LRAP project is expected to see (i) an improved perception of land tenure security in the test areas, as well as (ii) nationwide adoption of implementation decrees integrating the improved methodologies. Increases in investments in the agriculture sector is projected to be felt by year six. The core elements of improved local land governance are low levels of conflict and secure land tenure, which, based on LRAP testing, will be modeled at a modest scale at the pilot sites. Four results are envisioned to be achieved at the local sites: ensuring that (1) legitimate (legally and socially acceptable) land rights held under the customary system are identified, mapped and recorded; (2) land property information is stored in an appropriate database with GIS capability; (3) land property rights are formalized and secured through a legally recognized titling instrument; and (4) local systems are in place to effectively resolve or manage land conflicts. These four outcomes correspond to the four "land methodologies" to be developed at pilot sites and subsequently integrated into the national land governance regulatory framework. This package of interventions will support the development of a land property rights system that supports a market economy, thus ensuring that land resources will be allocated to support maximum productivity, and that reliable mechanisms for market-based land transactions are in place for ongoing economically efficient and secure access to land.

Project-wide Logic for LRAP



The key assumptions underpinning the above program logic are as follows:

A1: The LRAP Project shall set up more effective mechanisms to address land-related conflicts and secure property rights. Local, traditional and government authorities shall use those more effective mechanisms in addressing land-related disputes.

A2: The local land information management systems are functional and user-friendly for each of the five test sites.

A3: Proper outreach and education campaigns are conducted in the five intervention sites to promote familiarization and adoption of the new technologies by producers, women's groups, youth groups, authorities and other stakeholders.

A4: The four land methodologies shall be fully implemented in each pilot site through technical and material support by the LRAP Project.

A5: The LRAP Project shall work with policymakers to ensure that the four field-tested land methodologies are integrated into national implementation decrees in an inclusive way.

A6: The participants in the project (local & nationwide officials, landowners, farmers and other stakeholders) adopt and apply the learned methodologies. Also, after successful uptake at the test sites level, other local and international partners (GoT, NGOs, partner countries, etc.) will step in and help strengthen capacity and uptake at the national level to assure nationwide sustainability.

A7 & A8: With improved land policy and tools for land information management, land users will improve land tenure security over their parcel and shall increase long-term investments targeting increased agricultural productivity.

Women's customary land rights are preserved and protected at the test sites

A9: Implementers shall expect and take into account a temporary spike in the number of conflicts once they are put under a spotlight.

A10: The GoT secure additional funding and resources to implement these measures post-Threshold

Key Risks on the LRAP Project:

While we expect that the test sites may realize the aforementioned outcomes to some extent independent of the national operationalization, if the national operationalization fails to occur, the lack of required complementarities with other methodologies not tested at a specific site or national policies not yet implemented may decrease the expected results of the program activities in test sites

MONITORING COMPONENT

Summary of Monitoring Strategy

The program will be monitored systematically through indicators and progress will be reported regularly during implementation. Monitoring data will be analyzed to allow managers of OMCA and MCC to make programmatic adjustments as necessary with a view towards improving the overall implementation and results of the program.

An indicator is mapped to each result in the project logic diagram to track the project logic over time. MCC M&E distinguishes between four indicator levels: outcome, output, process, and risk/assumption. They are defined below:

> *Outcome Indicator* - An indicator that measures a targeted result of an intervention's outputs. Often many outcome indicators are not monitored during the life of the program, but rather are reported through evaluations after the program is complete.
>
> *Output Indicator* - An indicator that directly measures the goods or services produced as the direct result of the expenditure of program funds.
>
> *Process Indicator* - An indicator that measures progress toward the completion of an activity, a step toward the achievement of outputs and a way to ensure the work plan is proceeding on time.
>
> *Risk/Assumption Indicator* – An indicator that measures a risk or assumption in the project logic.

To ensure that the program is on track to meet its objectives, the indicators will be measured against established baselines and targets, derived from ex-ante cost-benefit analysis, other types of analysis, and project design documents. The baseline reflects the situation prior to a development intervention, against which progress can be assessed or comparisons made. The targets are the expected value for a particular indicator at a particular time and reflects the underlying assumptions made in project design about what the project will likely achieve.

MCC uses common indicators to consistently measure progress across programs in key sectors and report those results to internal and external stakeholders. MCC's relevant common indicators are included in this M&E Plan.

The Indicator Documentation Table defines each indicator by project and can be found in Annex I. Baselines and targets for each indicator are defined in Annex II.

The OMCA M&E/MEE Unit shall consult and assist implementing entities in setting up their data collection plan and reporting templates to report on the relevant indicators included in this plan.

Standard Reporting Requirements

Reporting to MCC: Quarterly Disbursement Request Package

Performance reports serve as a vehicle by which the OMCA management informs MCC of implementation progress. Currently, MCC requires that the OMCA submit a Quarterly Disbursement Request Package (QDRP) each quarter. The QDRP must contain an Indicator Tracking Table (ITT). A complete ITT presents the preceding quarters' indicator actuals and current quarter indicator progress against targets set forth in this M&E Plan. The ITT is the main source for MCC's and OMCA's internal and external reporting on indicator progress during implementation.

Additional guidance on reporting is contained in MCC's *Guidance to Accountable Entities on the Quarterly Disbursement Request Package* and *Indicator Tracking Table Guidance*.

Within the first year of program implementation, the OMCA M&E/MEE Unit will develop a program-specific process for managing the quarterly ITT submissions. This document should describe how data will be collected from the responsible parties and the review and approval process within OMCA.

Reporting to OMCA and Local Stakeholders

Even though the QDRP is required to be sent to MCC, accountable entities should also use these reports and the data included in them to assess progress and performance internally.

Data Quality Reviews

As a data-driven agency, MCC is committed to ensuring all data used in the development, implementation, and evaluation of a project are of good quality. Data quality is essential for maintaining a high level of confidence in MCC's decision making as well as for transparent reporting of MCC's results.

The quality of ITT data is the primary responsibility of the OMCA staff, led by the OMCA M&E/MEE Unit. The M&E/MEE Unit, other OMCA staff, as appropriate, and implementing entities should regularly check data quality. The M&E/MEE Unit should verify that all reported data has appropriate source documentation and that calculations have been done correctly. The OMCA M&E/MEE Unit will conduct site visits on a regular basis or whenever requested by MCC, to review the quality of the data gathered through this M&E Plan.

In addition to regular data quality checks by the OMCA staff, Data Quality Reviews (DQRs) will be conducted in accordance with the requirements of the MCC M&E Policy. The objectives of DQRs are to assess the extent to which data meets the standards defined in the MCC M&E Policy in the areas of accuracy, consistency, timeliness, and transparency (Section 6.5.2 Data Quality Standards).

Note that evaluators are expected to conduct assessments of the quality of all data that will be used as part of the evaluation. Additional OMCA-driven data quality reviews of that data are not required.

Each DQR will be thoroughly documented in a report that describes any noted gaps or weaknesses with respect to the data quality standards. The report should also make recommendations for remedying these issues where possible. Where a remedy is not possible or cost-effective, the report should identify replacement indicators or data sources that will address the noted weakness.

OMCA is responsible for ensuring that MCC-approved recommendations of DQRs are followed through and implemented. Following the finalization of the data quality report, OMCA shall create an action plan, which clearly identifies which of the DQR recommendations OMCA will implement, as well as an associated timeline and next steps. This action plan must be submitted in English and reviewed by MCC. Once cleared by MCC, the action plan will be made publicly available on MCC and OMCA's website.

It is expected that the entity responsible for the implementation DQR will be hired by OMCA in Year 3 of the program to perform DQRs in August 2023 and October 2023. The DQRs are expected to cover ITT data on ICT access, ICT quality, ICT competition, indicators on LRAP methodologies. This section will be updated once the DQR Action Plan is complete to reflect the actual dates the DQR was completed, the materials covered, major findings, and key action steps.

EVALUATION COMPONENT

Summary of Evaluation Strategy

While good monitoring is essential for project management, it is not sufficient for assessing the achievement of expected project results. Therefore, MCC and OMCA use evaluation as a tool to better understand the effectiveness of funded projects. Evaluation is the systematic collection and analysis of information about the characteristics and outcomes of a project. Detailed guidelines and standards for the preparation, review, and dissemination of evaluations are issued by MCC in the Evaluation Management Guidance.

According to the MCC M&E Policy, every project in a program must undergo an *independent* evaluation to assess whether it achieved its stated objective. MCC and the OMCA are committed to ensuring that the independent evaluations are rigorously designed to measure the expected results of each project. Each evaluation will be designed to answer the following questions:

1. To what extent was the project implemented according to plan (in terms of quantity and quality of outputs)?
2. Did the project achieve its stated objective in the timeframe and magnitude expected, as documented in the M&E Plan? Why or why not?
3. Did the results of the project justify the allocation of resources towards it?

MCC's evaluation review process will follow the guidelines outlined in the MCC M&E Policy.

For each independent evaluation, OMCA is responsible for building local ownership and commitment to the evaluation, oversight of the data collection firm, quality control of evaluation activities and materials, and local dissemination of evaluation results.

In accordance with the MCC M&E Policy, the results of each evaluation will be disseminated through stakeholder report reviews and presentations. The associated reports, data collection materials, and data sets will be made publicly available on MCC's website.

Independent Evaluation Plans

The following table summarizes the planned independent evaluations for this program. More detail on each evaluation follows.

Evaluation Name	Evaluation Type	Evaluator	Primary/ Secondary Methodology	Final Report Date
ICT Evaluation	TBD	TBD	TBD	TBD
LRAP Evaluation	Performance	TBD	Household surveys Administrative data/KIIs	TBD

ICT Evaluation

Scope

This evaluation will answer the following core question:

Did the ICT Project achieve its stated objective of increasing firm efficiencies, productivity, investments and growth through improved access to high quality, reasonably priced ICT services in Togo, in the timeframe and magnitude expected, as documented in the M&E Plan? Why or why not?

More information on the ICT evaluation scope will be provided in the revised version of the M&E Plan

Methodology

More details on the evaluation methodology will be provided in the revised version of the M&E Plan

Data Sources and Timelines

The evaluation will collect and/or analyze data from the following sources and produce the following reports:
More details on the Data Sources and Timelines will be provided in the revised version of the M&E Plan

LRAP Evaluation

Scope

This evaluation will answer the following core question:

Did the LRAP Project achieve its stated objective of improving land tenure security for increased investment in the agricultural sector? Why or why not?

The answer to the first part of this question will be based on the objective-level indicator(s) described in Annex I and II. The second part of the question will be answered by analyzing the remaining indicators in the project logic, as also described in Annex I and II. The project team's rationale for setting medium-term outcomes targets by Year 5 is documented in Annex II.

Methodology

The evaluation is expected to be a performance evaluation relying on a retrospective pre-post methodology to assess achievement of the objective. Using two rounds of data (Baseline vs. Endline), the evaluator will compare the differentials on key evaluation indicators; and using a time series analysis of the administrative data, the evaluator will establish the scope and trends of those changes over time.

Data Sources and Timelines

The evaluation will collect and/or analyze data from the following sources and produce the following reports:

Name of Data Source	Timing	Report Name	Timing
Baseline household surveys	Early 2024	Baseline Report	Late 2024

(primary)			
Administrative data (secondary)	Early 2024		
Key Informant Interviews (primary)	Early 2024		
Endline household surveys (primary)	TBD	Endline	TBD
Administrative data (secondary)	TBD		
Key Informant Interviews (primary)	TBD		

More detail on the design of this evaluation will be provided in the independent evaluator's Evaluation Design Report (EDR) after the evaluator is hired and the EDR is finalized.

IMPLEMENTATION AND MANAGEMENT OF M&E

Responsibilities

This section describes the M&E responsibilities of OMCA, MCC, and the government after the program has ended.

OMCA

The OMCA M&E/MEE Unit will be composed of a Director, Monitoring, Evaluation, and Economic Analysis (MEE) who will have the key responsibility of leading and managing all M&E and Economic Analysis activities. Additionally, the M&E/MEE Unit may hire short-term support on an as needed basis. The M&E/MEE Unit will carry out, or hire contractors to complete the following and other related activities:

- Lead the development and periodic updates of the Togo M&E Plan, in accordance with MCC policies and guidelines and in coordination with MCC and relevant stakeholders.
- Lead the implementation of the monitoring component of the Togo M&E Plan to provide timely and relevant input to project management and external reporting, including:
    - Define the performance indicators to be monitored along with their baselines and targets in collaboration with project teams.
    - Identify critical data gaps or data quality issues related to the M&E Plan indicators and design and implement a plan to resolve these issues and build capacity with the party that produces the data (e.g., government entities or project implementers).
    - Work with implementers and Implementing Entities to ensure M&E requirements are appropriately incorporated in their contracts and Implementing Entity

Agreements, respectively, and that there is a shared understanding of relevant indicators and other requirements.
    - Produce the ITT. This should include reviewing all of the ITT data on a quarterly basis, checking inconsistent values with project leads and reporting entities, and submitting supporting documentation for all data that is reported.
    - Conduct a Data Quality Review of monitoring data reported by OMCA as well as likely sources of future monitoring data (i.e., data sources identified in the M&E Plan) and implement a plan to address any identified weaknesses.
    - Design and implement field assessments of progress towards the achievement of outputs and intermediate outcomes, especially in situations where concerns have been raised regarding data quality or validity.
    - Disseminate information from the approved ITT to relevant stakeholders in Togo and to MCC.
- Support the design and implementation of the evaluation component of the Togo M&E Plan to promote accountability and learning, including:
    - Provide data and documentation required to inform the design and implementation of evaluations to MCC and independent evaluators.
    - Monitor adherence to the project design and implementation plans and report any deviations to the independent evaluator.
    - Review evaluation reports, survey instruments, and other materials produced by each of the evaluators hired by MCC to conduct independent evaluations.
    - Manage local stakeholder reviews of evaluation reports and materials.
    - Contract survey firms to undertake baseline and interim data collection for independent evaluations and supervise work in coordination with the independent evaluator.
    - Organize meetings/events for the dissemination of evaluation findings for each evaluation report.
- Maintain close collaboration and integration between M&E/MEE and project teams to ensure that M&E/MEE's data and analysis is accurate, up-to-date, and supports evidence-based project design and management.
- Maintain regular communication with OMCA leadership, MCC M&E and Economic Analysis staff to provide updates on the status of M&E/MEE activities and to communicate risks related to the progress of implementation or the achievement of results.
- Manage the M&E budget and provide updates to MCC on commitments and disbursements on a quarterly basis.
- Manage the procurements and contracts funded by the M&E budget and report progress to MCC on a quarterly basis.

The Director, M&E/MEE will be a part of OMCA's internal Management Unit, composed from OMCA leadership, Project Directors, and other Directors. Collaboration with the procurement

team will be very important to prepare and conduct timely procurement of M&E related contracts as well as ensuring that other implementation contracts contain necessary data reporting provisions.

Seminars, workshops, elaboration and distribution and dissemination of M&E materials shall be conducted in close cooperation with the OMCA Communications Unit].

Millennium Challenge Corporation

MCC will carry out the following aspects of M&E:

- Support the OMCA M&E/MEE Unit by providing technical assistance on the above-mentioned tasks, notably:
    - Support in the development and updating of the M&E Plan, including facilitating discussions with the MCC country team, and drafting and maintaining the following sections: Economic Analysis, Participants and Projected Beneficiaries, and the Evaluation Component.
    - Participate in all Data Quality Reviews, including attending associated workshops and providing technical expertise on all deliverables.
- Manage high-quality independent evaluations
    - Develop the scope of work and procure one or more independent evaluators.
    - Fund and manage evaluator contract(s).
    - Convene MCC's Evaluation Management Committee to review key evaluation deliverables and make decisions about the evaluation design and implementation.
    - Facilitate evaluation coordination with OMCA, implementers, and other local stakeholders.
- Review and clear on ITTs as part of the Program Quarterly Disbursement Request Packages, plus flag for the MCC country team any risks to results found in ITT data.
- Maintain close collaboration and integration between M&E/MEE and the MCC country team to ensure that M&E/MEE's data and analysis is accurate, up-to-date, and supports evidence-based project design and management.
- Clear on the use M&E program funds and procurements.
- Package ITT data and evaluation results for learning and lead dissemination efforts to inform MCC decisions.

Government Post-Program

To prepare for post-program evaluation, OMCA should identify a post-program point of contact (POC) for MCC at least one year before the program ends and work with that POC to build understanding of the MCC program and evaluation process. This POC should be part of the Government entity that will support post-program evaluation. Specifically, post-program the Government will:

- support the collection of primary data or efforts to obtain secondary data from other stakeholders
- commit to reviewing evaluation deliverables that are submitted post-program
- facilitate review of post-program evaluation deliverables by relevant project stakeholders
- support dissemination of evaluation results.

This section will be updated with Government commitments related to dissemination (such a providing venues for and organizing dissemination presentations) before closure.

Review and Revision of the M&E Plan

The M&E Plan is designed to evolve over time, to ensure the plan remains up to date and consistent with design documents and project work plans, and to incorporate lessons learned for improved performance monitoring and measurement. The M&E Plan must be kept as current as possible, including conducting revisions as needed and feasible. M&E Plans must be reviewed and amended, if appropriate, after a modification to the agreement has been approved by MCC. MCC may condition disbursements of THP funding on M&E Plans being kept up to date.

MCC M&E distinguishes between major and minor changes to the M&E Plan (i.e., modifications) and major and minor M&E Plan revisions. Major modifications are limited to changes to the project logics, baselines, targets, and indicator definitions, adding new indicators and retiring existing indicators. All other modifications are considered minor. Those major modifications, as well as a justification for why the change was made (for changes to indicators only), must be documented in Annex III of this M&E Plan. This Annex summarizes all major modifications between program signing and the current version of the M&E Plan. Minor modifications are not required to be tracked in Annex III.

The revision and approval process must follow the MCC M&E Policy.

M&E BUDGET

The budget for the implementation of the proposed M&E activities for the term of the Togo Threshold Program is $1.15 million. The M&E budget does not include the M&E staff in OMCA whose salaries and field trips are included in the administrative budget of the program.

During the life of the program, surveys will be funded through the M&E budget in the Togo Threshold Program. However, evaluation design, post-program data collection, and analysis are funded directly by MCC. MCC will commit approximately $1.5 million to fund the external evaluators and post-program data collection.

Monitoring and Evaluation Budget Global															
Activities	**Tasks**	**2022**					**2023**				**2024**			**Total Amount**	
		Aug	**Sept**	**Oct**	**Nov**	**Dec**	**T1**	**T2**	**T3**	**T4**	**T1**	**T2**	**T3**	**CFA**	**USD**
Monitoring-Evaluation															
Capacity Strengthening															
Activity 1: Capacity strengthening for M&E actors	Task 1.1.1 : Organization of training session on planning and M&E			6,000,000										6,000,000	9,390
	Task 1.1.2 : Participation in study and experience sharing trips				3,000,000			3,000,000				3,000,000		9,000,000	14,085
	Task 1.1.3 : Exchange session on M&E practices and expériences on MCC's francophone countries													0	0
	Task 1.1.4 : Out-of-site training in M&E for the M&E team								6,000,000			6,000,000		12,000,000	18,779
Sub Total Capacity Strengthening		**0**	**0**	**6,000,000**	**3,000,000**	**0**	**0**	**3,000,000**	**0**	**0**	**0**	**3,000,000**	**0**	**15,000,000**	**23,474**
Planning															

Activity 2: Drafting and validation of the M&E Plan for the THP	Task 2.1.1 : Work sessions on Annexes 1&2 of the M&E Plan (documentation, indicator targets and references) with LRAP focal points													0	0
	Task 2.1.2 : Work sessions on Annexes 1&2 of the M&E Plan (documentation, indicator targets and references) with ICT focal points													0	0
	Task 2.1.3 : Harmonization sessions for Annexes 1&2 for ICT and LRAP OMCA-MCC													0	0
	Task 2.1.4 : M&E Plan validation													0	0
Activity 3: Program activity planning and reporting	Task 3.1.1 : Workshops for the development and validation of quarterly work plans (QDRP)													0	0
	Task 3.1.2 : OMCA's activity programming													0	0

	Task 3.2.3 : Prepararion of quarterly program implementation and performance reports													0	0
Planning Sub-Total		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Monitoring															
Activity 4: Monitoring of activities and results on the sites and data quality control	Task 4.1.1 : Participation in the selection of sites for ICT and LRAP projects													0	0
	Task 4.1.2 : Missions to monitor and capitalize on the progress of ICT and LRAP project activities on the sites						2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	14,000,000	21,909
	Task 4.2.3 : Recruitment of an independent consultant for data quality control						6,840,000	6,840,000	6,840,000	6,840,000	6,840,000	6,840,000	6,840,000	47,880,000	74,930
	Task 4.2.4 : Developmen t of the quarterly indicator tracking table (ITT)													0	0
	Task 4.2.5 : Acquisition of Visio Organigram software			1,917,000										1,917,000	3,000
Sub-total Monitoring		**0**	**0**	**0**	**0**	**0**	**8,840,000**	**8,840,000**	**8,840,000**	**8,840,000**	**8,840,000**	**8,840,000**	**8,840,000**	**61,880,000**	**96,839**

Special studies and surveys															
Activity 1: Carry out specific studies for the monitoring and evaluation of the actions of the Program	Task 1.1.3: Recruitment of a part-time consultant for the development and periodic updating of a database of the beneficiaries of LRAP and ICT projects						6,000,000		6,000,000	6,000,000		6,000,000	24,000,000	37,559
Sub-total Special Studies and Surveys		**0**	**0**	**0**	**0**	**0**	**0**	**6,000,000**	**0**	**6,000,000**	**6,000,000**	**0**	**6,000,000**	**24,000,000**	**37,559**
Activity 1: Carry out independent evaluation and checks of the Program data and actions	Task 1.1.1 : Program completion self-assessment workshop by stakeholders													0	0
	Task 1.1.2 : Independent evaluations of Program outcomes by MCC													0	0
	Task 1.1.3 : Independent data verification mission by MCC													0	0
	Task 1.1.4 : Baseline data collection for independent evaluation of ICT									385,000,000			385,000,000	602,504	

	Task 1.1.5 : Baseline data collection for independent evaluation of LRAP										240,000,000			240,000,000	375,587
	Task 1.1.6 : Device for rapid and real-time collection and reporting of ICT Project data							15,000,000	20,000,000	20,000,000	20,000,000	20,000,000	15,000,000	110,000,000	172,144
Evaluation Sub-total		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**625,000,000**	**1,150,235**
TOTAL MONITORING EVALUATION		**0**	**0**	**6,000,000**	**3,000,000**	**0**	**8,840,000**	**17,840,000**	**8,840,000**	**14,840,000**	**14,840,000**	**11,840,000**	**14,840,000**	**725,880,000**	**1,308,106**

ANNEX I: INDICATOR DOCUMENTATION TABLE

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
Project 1 Activity 1											
Clear statutes in Togo for the Independent ICT Regulator (ARCEP)		ICT-01	Outcome	Statutory Texts or Decrees	Decrees revising (an/or removing) clauses in ARCEP decree which mitigate against its independence (judgement on independence of decrees: red-amber-green)	Number	N/A	ARCEP	OMCA-ICT	Quarterly	ITT indicator
Increased qualified and diverse staff with increased capacity/skills base at regulator(s)		ICT-02	Outcome	Qualified Staff	Proportion of qualified cadre staff	Percentage	N/A	ARCEP	OMCA-ICT	Quarterly	ITT indicator

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
Increased qualified and diverse staff with increased capacity/skills base at regulator(s)		ICT-03	Outcome	Certified Personnel	Proportion of personnel that have been trained and certified for what they do at the regulator	Percentage	N/A	ARCEP	OMCA-ICT	Quarterly	ITT indicator
Regulator acting independently		ICT-04	Process	Mechanism Established	The institutional processes and systems to demonstrate independence of regulator are established (Judgements across are independent of government: independent decisions, funding, plans, and consultations)	Date	N/A	ARCEP	OMCA-ICT	Once	ITT indicator
Activity 2											
Additional capitalization structure established		ICT-05	Output	Amount Capitalized	Value of the additional USF amount collected for USF	CFA Francs	N/A	ARCEP	OMCA-ICT	Quarterly	ITT indicator
Activity 3											

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
More investment in the infrastructure and services in Togo		ICT-06	Outcome	Amount Invested	Total amount invested by private sector actors in the ICT system for CAPEX & OPEX	US dollars	N/A	ARCEP	OMCA-ICT	Quarterly	ITT indicator
New wholesale backbone infrastructure and transmission license delivered		ICT-07	Output	Number of operators	TBD	Number	N/A	ARCEP	OMCA-ICT	Quarterly	ITT indicator
Activity 4											

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
Men, women, youth, rural, and disadvantaged groups apply aquired knowledge in their daily usage		ICT-08	Outcome	Knowledge and skills in ICT	Percent change in skills and use of ICT or employment in ICT among Togolese citizens, particularly women, youth, rural citizens, and other disadvantaged groups, or employment in ICT sector	Percentage point	Sex, Age, Urbanicity, Group	MENTD	OMCA-ICT	Quarterly	ITT indicator
		ICT-08-01					Sex				
		ICT-08-02									
		ICT-08-03									
		ICT-08-04					Age				
		ICT-08-05									
		ICT-08-06									

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		ICT-08-07 ICT-08-08 ICT-08-09 ICT-08-10 ICT-08-11 ICT-08-12					Urbanicity Group				
Men, women, youth, rural, and disadvantaged groups are trained in new technologies and usage		ICT-09	Output	Participants trained	Number of participants who have participated in at least one planned training session	Number	N/A	MENTD	OMCA-ICT	Quarterly	ITT indicator
Project 2 Activity 1											

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
Implementation decrees are adopted		LRAP-01	Outcome	Implementation decrees adopted	Date of adoption of the last implementation decree	Date	N/A	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Once	ITT indicator
Implementation decrees are adopted		LRAP-02	Outcome	LRAP methodologies accounted for	Number of LRAP methodologies accounted for in new decrees	Number	N/A	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Quarterly	ITT indicator
Improved national policy and legislative framework for land governance		LRAP-03	Outcome	Policy, legal and regulatory reforms adopted	Total number of regulations (decrees) adopted for land governance	Number	N/A	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Quarterly	ITT indicator

GoT stakeholders trained to contribute to improved Regulatory Framework	L-3	LRA P-04	Output	Land stakeholders trained	The number of public officials, traditional authorities, project beneficiaries and representatives of the private sector, receiving formal on-the-job land training or technical assistance regarding registration, surveying, conflict resolution, land allocation, land use planning, land legislation, land management or new technologies.	Number	Sex Five Regions National/ Local	TA Consultant	OMCA-LRAP	Quarterly	ITT indicator
		LRA P-04-01					Sex				

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-04-02									
		LRAP-04-03									
		LRAP-04-04					Region				
		LRAP-04-05									
		LRAP-04-06									
		LRAP-04-07									
		LRAP-04-08									
		LRAP-04-09									
		LRAP-04-10					National/ Local				
		LRAP-04-11									

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-04-12									
Consensus policy objectives including equal access to land and land tenure security drafted		LRAP-05	Output	Policy, legal and regulatory reforms drafted	The number of land governance reforms, including new or amended policies, legislation or implementing regulations, drafted and proposed for adoption by the partner country.	Number	N/A	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Semi-Annual	ITT indicator

Participatory and inclusive decree review and vetting process completed		LRA P-06	Output	Number of participants in the review and vetting of the decree	Total number of participants in the review and vetting of the decrees	Number	Sex Five Regions National/ Local	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Semi-Annual	ITT indicator
		LRA P-06-01					Sex				

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-06-02									
		LRAP-06-03									
		LRAP-06-04					Region				
		LRAP-06-05									
		LRAP-06-06									
		LRAP-06-07									
		LRAP-06-08									
		LRAP-06-09									
		LRAP-06-10					National/ Local				
		LRAP-06-11									

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-06-12									
Activity 2											
Registration of land rights/certificates issues for various groups	L-6	LRAP-07	Outcome	Land rights formalized	The number of adults receiving legal recognition and documentation of ownership and/or use rights through certificates, titles, leases, or other recorded documentation directly from the project	Number	(B) Rights holder	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Quarterly	ITT indicator
		LRAP-07-01									
		LRAP-07-02									
		LRAP-07-03									
Registration of land rights/certificates issues for various groups		LRAP-08	Outcome	Land rights formalized	The number of parcels with legally recognized documentation of ownership and/or use rights through certificates, titles, leases, or other recorded documentation by government	Parcels	(B) Rights holder	Ministère de l'Urbanisme, de l'Habitat et de la Réforme Foncière	OMCA-LRAP	Quarterly	ITT indicator

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-08-01			institutions or traditional national or local levels						
		LRAP-08-02									
		LRAP-08-03									

Stakeholders reached		LRA P-09	Output	The number of stakeholders reached by information campaigns	The number of public officials, traditional authorities, project participants and representatives of the private sector, who have been reached by awareness and information campaigns regarding registration, surveying, conflict resolution, land allocation, land use planning, land legislation, land management or other proposed methodologies, with MCC funding	Number	National/ Local Five Regions Sex	TA Consultant	OMCA-LRAP	Quarterly	ITT indicator
		LRA P-09-01					National/ Local				

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-09-02									
		LRAP-09-03									
		LRAP-09-04					Region				
		LRAP-09-05									
		LRAP-09-06									
		LRAP-09-07									
		LRAP-09-08									
		LRAP-09-09									
		LRAP-09-10					Sex				
		LRAP-09-11									

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
		LRAP-09-12									
Land rights are mapped for participating groups and ready for registration	L-5	LRAP-10 LRAP-10-01 LRAP-10-02 LRAP-10-03	Output	Hectares mapped	The total number of hectares mapped on testing sites with MCC funding	Hectares	Test sites	TA Consultant	OMCA-LRAP	Quarterly	ITT indicator
Best low-cost methods identified		LRAP-11	Output	Methods evaluated and recommended	The number of methods in land rights, land management systems and conflict management mechanisms successfully evaluated and recommended as laws at national level	Number	N/A	TA Consultant	OMCA-LRAP	Semi-Annual	ITT indicator

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
Increased support to land governance and administration		LRA P-12 LRA P-12-01 LRA P-12-02	Output	The number of offices receiving support	The total number of land administration offices that have received technical and/or material support on testing sites with MCC funding	Number	New Office Office Upgrade	TA Consultant	OMCA-LRAP	Quarterly	ITT indicator
Local awareness and information campaigns for targeted stakeholders		LRA P-13	Process	Awareness and information campaigns held	Total number of local awareness and information campaigns held for targeted stakeholders	Number	N/A	TA Consultant	OMCA-LRAP	Quarterly	ITT indicator
Testing methodologies for inclusive identification and mapping of land rights		LRA P-14	Process	Proven validated approach for land rights identification and mapping	Date of official validation of the land rights identification and mapping approach	Date	N/A	TA Consultant	OMCA-LRAP	Once	ITT indicator

Program Logic Result	CI Code	Indicator Code	Indicator Level	Indicator Name	Definition	Unit of Measure	Disaggregation Type	Primary Data Source	Responsible Party	Frequency of Reporting	Indicator Type
Testing of land information management systems		LRA P-15	Process	Successfully deployed approach for land management information	Date of official validation of the approach for land management information	Date	N/A	TA Consultant	OMCA-LRAP	Once	ITT indicator
Testing of streamlined process for land registration for the under-registered		LRA P-16	Process	Proven validated approach for land registration procedures	Date of official validation of the land registration procedures	Date	N/A	TA Consultant	OMCA-LRAP	Once	ITT indicator
Testing of inclusive conflict management mechanisms		LRA P-17	Process	Proven validated approach for land conflict management	Date of official validation of land conflict management approach	Date	N/A	TA Consultant	OMCA-LRAP	Once	ITT indicator

ANNEX II: TABLE OF INDICATOR BASELINES AND TARGETS

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
	Project 1 Activity 1									
Outcome	Statutory Texts or Decrees	Number	Cumulative	0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
Outcome	Qualified Staff	Percentage	Level	TBD	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
Outcome	Certified Personnel	Percentage	Level	0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
Process	Mechanism Established	Date	Date	N/A	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Activity 2									
Output	Amount Capitalized	CFA Francs	Cumulative	TBD	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Activity 3									
Outcome	Amount Invested	US dollars	Cumulative	TBD	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
Output	Number of operators	Number	Cumulative	TBD	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Activity 4									
Outcome	Knowledge and skills in ICT	Percentage point	Cumulative	0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Female			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
	Male			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Youth			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Non-youth			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Rural			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Non-Rural			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Disadvantaged Group			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Non-Disadvantaged Group			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
Output	Participants trained	Number	Cumulative	0	TBD	TBD	TBD	TBD	TBD	Not informed by CBA
	Project 2 Activity 1									

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
Outcome	Implementation decrees adopted	Date	Date	N/A	N/A	N/A	N/A	45,595	N/A	Not informed by CBA
Outcome	LRAP methodologies accounted for	Number	Cumulative	0	0	0	0	4	4	Not informed by CBA
Outcome	Policy, legal and regulatory reforms adopted	Number	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Output	Land stakeholders trained	Number	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Female			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Male			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Savanes			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Kara			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Centrale			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Plateaux			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Maritime			0	0	TBD	TBD	TBD	TBD	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	National			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Local			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Output	Policy, legal and regulatory reforms drafted	Number	Cumulative	0	0	0	1	1	1	Not informed by CBA
Output	Number of participants in the review and vetting of the decree	Number	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Female			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Male			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Savanes			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Kara			0	0	TBD	TBD	TBD	TBD	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
	Centrale			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Plateaux			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Maritime			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	National			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Local			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Activity 2										
Outcome	Land rights formalized	Number	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Male-headed Household			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Female-headed Household			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
Outcome	Land rights formalized	Parcels	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Male-headed Household			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Female-Headed Household			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Output	The number of stakeholders reached by information campaigns	Number	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	National			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Local			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Savanes			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Kara			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Centrale			0	0	TBD	TBD	TBD	TBD	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
	Plateaux			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Maritime			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Male			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Female			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Unspecified			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Output	Hectares mapped	Hectares	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Test Site 1			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Test Site 2			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Test Site 3			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Test Site 4			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Test Site 5			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Output	Methods evaluated and recommended	Number	Cumulative	0	0	0	0	4	4	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
Output	The number of offices receiving support	Number	Cumulative	0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	New Office			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
	Office Upgrade			0	0	TBD	TBD	TBD	TBD	Not informed by CBA
Process	Awareness and information campaigns held	Number	Cumulative	0	0	6	6	6	6	Not informed by CBA
Process	Proven validated approach for land rights identification and mapping	Date	Date	N/A	N/A	N/A	N/A	45,381	N/A	Not informed by CBA
Process	Successfully deployed approach for land management information	Date	Date	N/A	N/A	N/A	N/A	45,382	N/A	Not informed by CBA
Process	Proven validated approach for land registration procedures	Date	Date	N/A	N/A	N/A	N/A	45,383	N/A	Not informed by CBA

Indicator Level	Indicator Name	Unit of Measure	Classification	Baseline (Year)	Year 1	Year 2	Year 3	Year 4	Post-Program Target (Year)	Definition / Target Link to CBA
					Nov-2020 to Oct-2021	Nov-2021 to Oct-2022	Nov-2022 to Oct-2023	Nov-2023 to Oct-2024		
Process	Proven validated approach for land conflict management	Date	Date	N/A	N/A	N/A	N/A	45,384	N/A	Not informed by CBA

ANNEX III: M&E PLAN MODIFICATIONS

Not applicable

ADDITIONAL ANNEXES

[Guidance: Additional documents may be uploaded in this section.]

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
		Project 1										

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Better quality of services for users	Outcome	QoS (Customer Service Experience)	Quality of Experience Measurements/Benchmarking include: - Upgrades to 3G and/or 4G Services (Coverage of 3G/4G networks and customer subscriptions) - Billing accuracy, fault repair time	Rate	Customer Surveys	Independent Evaluator	Level	N/A	Percentage	TBD	TBD	Not informed by CBA
Better quality of services for users	Outcome	QoS (for Voice)	Mobile Voice (Call set-up time, unsuccessful call ratio, dropped calls per cell, congestion factors, percent SMS texts delivered)	Ratio	Customer Surveys	Independent Evaluator	Level	N/A	Ratio	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Better quality of services for users	Outcome	QoS (for Data)	Wireless (Broadband) Data (Average download/upload speed, "contention ratio" (actual speed experienced by users), supply time for connection, ratio of packet loss, round-trip delay, fault repair time, maximum cumulative downtime)	Ratio	Customer Surveys	Independent Evaluator	Level	N/A	Ratio	TBD	TBD	Not informed by CBA
Lower Service prices for users	Outcome	Fixed Broadband prices	Fixed Broadband prices (as a percentage of GNI/cap)	Ratio	ARCEP	Independent Evaluator	Level	N/A	Ratio	TBD	TBD	Not informed by CBA

Project Logic Result	Indicator Level	Indicator Name	Definition	Unit of Measure	Primary Data Source	Responsible Party	Indicator Classification	Disaggregation	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Lower Service prices for users	Outcome	Price comparison	ITU Rankings	Rate	ITU	Independent Evaluator	Level	N/A	Ratio	TBD	TBD	Not informed by CBA
Lower Service prices for users	Outcome	Mobile and voice service prices	Average mobile voice and basket prices	CFA Francs	ARCEP	Independent Evaluator	Level	N/A	Ratio	TBD	TBD	Not informed by CBA
Greater ICT Contribution to Consumer Efficiencies	Outcome	Change in Broadband Internet, Voice Services and Data	Percent change in broadband internet penetration, voice penetration, and average data speeds	Percentage	ARCEP	Independent Evaluator	Level	N/A	None	TBD	TBD	Not informed by CBA
Increased ICT Constribution to Economic Growth	Outcome	Togo ITU IDI Rankings	Change in position on the International Telecommunications Union (ITU) IDI rankings	Number	ITU	Independent Evaluator	Level	N/A	None	159	129	Not informed by CBA

Project Logic Result	Indicator Level	Indicator Name	Definition	Unit of Measure	Primary Data Source	Responsible Party	Indicator Classification	Disaggregation	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Increased ICT Constribution to Economic Growth	Outcome	Togo ITU IDI Rankings	Change in score on the International Telecommunications Union (ITU) IDI rankings	Number	ITU	Independent Evaluator	Level	N/A	None	1.8	2.5	Not informed by CBA
Improved access to ICT Services in Country	Outcome	Service Coverage	ICT Service Coverage Rates	Percentage	ARCEP	Independent Evaluator	Level	N/A	None	TBD	TBD	Not informed by CBA
		Project 2										
Decrease in time and costs to resolve conflicts	Outcome	Time to resolve a conflict	The average amount of time needed to resolve a land-related conflict	Days	Courthouse records/Surveys	Independent Evaluator	Level	Sex of HH Head	Difference	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
Decrease in time and costs to resolve conflicts	Outcome	Cost to resolve a conflict	The average amount of money spent to resolve a land-related conflict	CFA Francs	Courthouse records/Surveys	Independent Evaluator	Level (Average)	Sex of HH Head	Difference	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Improved land transactions savings (costs & time)	Outcome	Percent change in time for property transactions	The average percentage change in number of days for an individual or company to conduct a property transaction within the formal system	Percentage	Cadastre/ Surveys	Independent Evaluator	Level (Average)	Sex of HH Head	Percentage	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Improved land transactions savings (costs & time)	Outcome	Savings amounts	The average amounts saved in transaction costs per applicant	CFA Francs	Household Surveys	Independent Evaluator	Level (Average)	Sex of HH Head	Difference	0	TBD	Not informed by CBA
									None	0	TBD	Not informed by CBA
									None	0	TBD	Not informed by CBA
									None	0	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Improved confidence of various groups in land governance system	Outcome	Percent change in land registrations	The average percentage change in the numbers of land registration applications submitted by various demographics	Percentage	Cadastre/ Surveys	Independent Evaluator	Level (Average)	Urban/Rural Sex Residencial/Business	Percentage	TBD	TBD	Not informed by CBA
								Urbanicity	None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
								Sex	None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
								Residential/Business	None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Improved perception for rural tenure security	Outcome	PRIndex (Property Rights Index)	Measurement of citizens' perceptions of their property rights	Ratio	Household Surveys	Independent Evaluator	Level	Sex Income Disabilities	Ratio	TBD	TBD	Not informed by CBA
								Sex	None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
								Income	None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
								Disabilities	None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
Improved perception for rural tenure security	Outcome	Ease of access	Percent increase in access to land	Percentage	Household Surveys	Independent Evaluator	Level	Sex Income Disabilities	Percentage	TBD	TBD	Not informed by CBA
								Sex	None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
								Income	None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
								Disabilities	None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA
									None	TBD	TBD	Not informed by CBA

Project Logic Result	**Indicator Level**	**Indicator Name**	**Definition**	**Unit of Measure**	**Primary Data Source**	**Responsible Party**	**Indicator Classification**	**Disaggregation**	Calculation Type	Baseline (Year)	Post-Program Target (Year)	Definition / Target Link to CBA
National operationalization of implementation decrees at the land administration level	Outcome	Methodology application	Rate of application of methodologies-inspired decrees at the national level	Rate	Administrative data	Independent Evaluator	Level	N/A	Percentage	0	TBD	Not informed by CBA