

Overview



Context

MCC's Approach

Our Investment Strategy

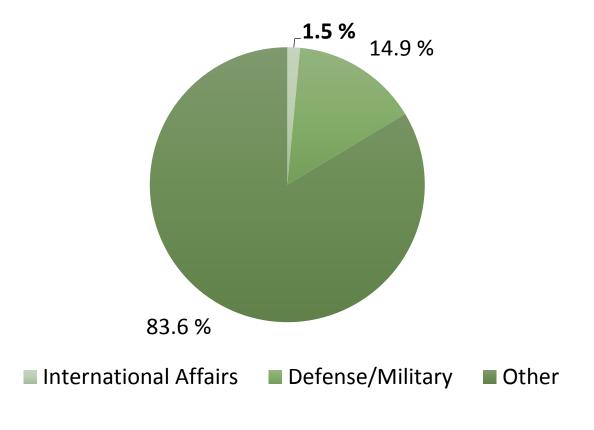
The MCC Global Footprint

Measuring our Impact and Looking to What's NEXT





Only 1.5% of the United States' budget is dedicated to non-military foreign aid.



1.5% = \$55 Billion
of which MCC receives
\$899.5 million

MCC is a small agency with a **big** impact.





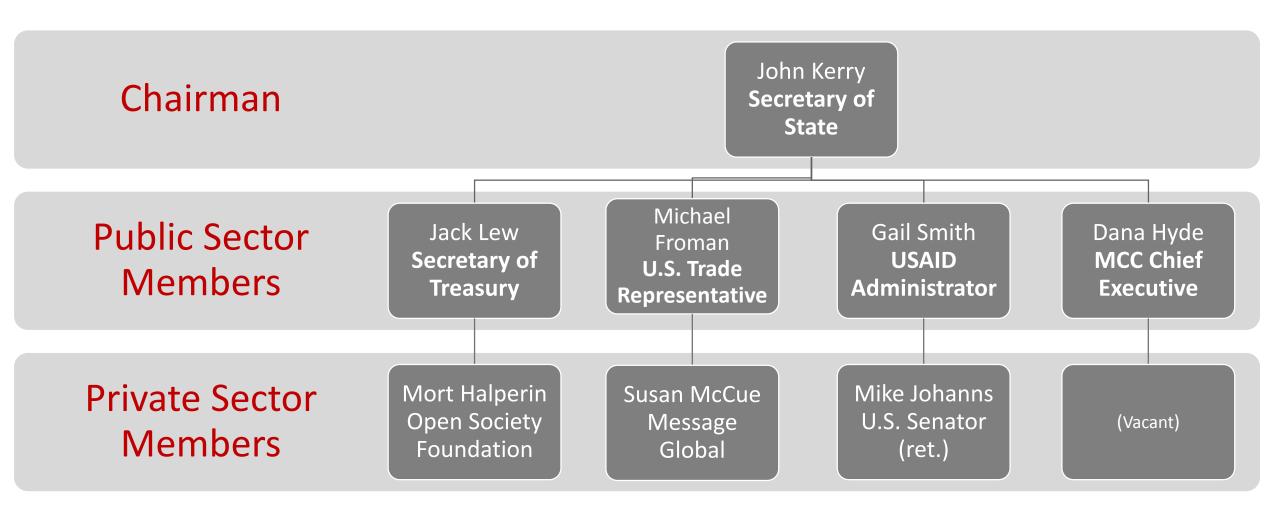
2004: Created by the U.S. Congress with bipartisan support, as a *different* approach to U.S. foreign assistance with several unique features:

- ✓ Competitive Selection
- ✓ Country-led Solutions
- ✓ Country-led Implementation

And a <u>focused mission</u>: to fight poverty through sustainable economic growth

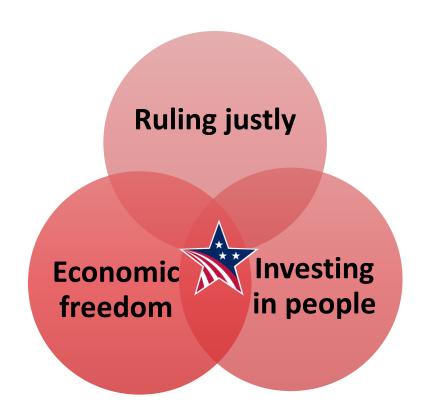
Context: MCC Board of Directors





MCC's Approach: Competitive Selection





MCC partners only with select countries committed to basic principles like fighting corruption and respecting democratic rights, including the rights of women—amplifying our impact and advancing core values.

MCC's Approach: The Scorecard

MCC measures countries' policy performance using the "Scorecard" based on 20 independent indicators.

Only low-income and lowermiddle income countries are considered for MCC funding.



Benin FY16

Economic Freedom

Control of Corruption **Democratic Rights** Pass Half Overall

Investing in People

iscal Policy	Inflation	Health Expenditures	Primary Education Expenditures	Natural Resource Protection
-1.6 (78%)	-1.1 (100%)	2.47 (56%)	2.51 (79%)	100.0 (100%)
n -3.1	Max. 15	Median 2.07	Median 1.60	Median 68.1
10 '11'12'13'14 IMF WEO	10 - 20 - 30 10 11 12 13 14 IMF WEO	15 12 9 6 3 0 '09 '10 '11 '12 '13 WHO	10 8 6 4 4 2 7 9 110 111 112 113 114 UNESCO	75 50 25 0 11112'13'14'15 CIESINYCELP
ulatory Quality	Trade Policy	Immunization Rates	Girls' Pri Edu Completion Rate	Child Health
0.27 (73%)	58.8 (17%)	66.5 (15%)	68.4 (44%)	46.6 (22%)
n 0.00	Median 69.0	Median 83.5	Median 71.1	Median 53.6
10 '11 '12 '13 '14 Bank/Brookings WGI	100 80 60 60 40 90 111 '12 '13 '14 '15 Heritage Foundation	100 80 - 60 - 40 - 20 10 '11 '12 '13 '14 WHOUNICEF	110 85 60 35 10 109 10 11 12 13 14 UNESCO	75 50 25 1112'13'14'15 CIESINYCELP
r in the Economy	Land Rights and			

Ruling Justly					
Political Rights		Civil I	Civil Liberties Freedom of Infor		f Information
32 (92%)	49 (100%)	38 (92%)
Min.	17	Min.	25	Median	60
	1 '12 '13 '14 m House	-	11 '12 '13 '14 nm House		'13 '14 '15 House/CLD
Government		Rule of Law Control of Corru		Corruption	
Effectiveness 0.34 (81%)		0.29 (75%)		0.08 (58%)	
Median	0.00	Median	0.00	Median	0.00
2.0	'12 '13 '14	2.0	12 13 14	20 1.0 0.0 1.0 1.10 1.10	12 13 14
World Bank/Brookings WGI		World Bank/Brookings WGI		World Bank/Brookings WGI	

MCC's Approach: The Scorecard

To be considered for possible compact eligibility, countries must meet the following criteria on MCC's scorecard:

- 1. Pass the Control of Corruption indicator
- 2. Pass either the **Political Rights** or **Civil Liberties** indicator
- 3. Pass half the indicators overall

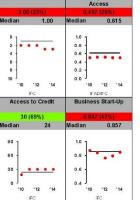




Control of Corruption

Democratic Rights Pass Half Overal

-10 109 IMF	'11 '13 WE0	30 J 109 "10 "11 "12 "13 IMF WEO		
Regulatory Quality 0.35 (75%)		Trade Policy 58.4 (10%)		
2.0 1.0 0.0 -1.0 -2.0	'11 '13 Brookings WGI		1 12 13 14 Foundation	
Gender in the Economy			ghts and cess	
3.00 (23%)		0.497	(20%)	



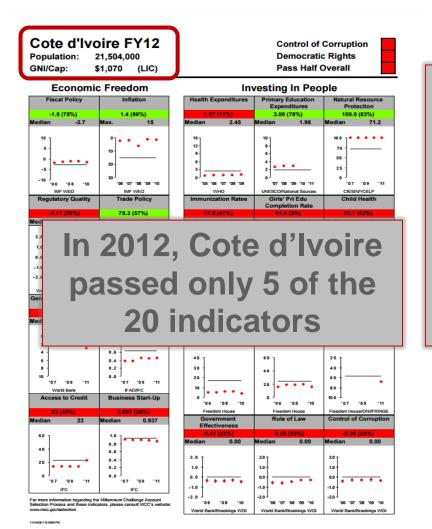
	ın	vesting	in Ped	оріе		
Health Expenditures		tures Primary Education Na Expenditures 2.82 (88%)			Natural Resource Protection	
				98.9 (86%)		
Median	2.50	Median	1.82	Median	55.5	
	10 '11 '12 HO		• • • • • • • • • • • • • • • • • • • •	100 76 60 26 0 10 CIESIN	'12 '14 LYCELP	
Immunization Rates		Girls' Pri Edu Completion Rate		Child Health		
		62.7	62.7 (40%)		49.6 (32%)	
Median	82	Median	68.2	Median	56.7	
80 · 60 ·	₩,	110 g 86 - 80 -		75 - 50 -		
20 J	'11 '12 '13	10 J	'10 '11 '12 '13	26 J	'12 '14	

Ruling Justly						
3	Civil Liberties	Free				

s Civil	Liberties	Freedom of	Freedom of Information	
48	48 (100%)		36 (92%)	
Min.	25	Median	63	
	'11 '13		*12 *14	
	of Law	Control of Corruption		
	0.26 (74%)		0.03 (51%)	
10 Median	0.00	Median	0.00	
20 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.	11 12 13	2.0 1	11 12 13	
	7 Min. 60 40 10 9 Freed 6 0.26 0 10 Median 20 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.	48 (100%) Min. 25 60 40 20 20 109 141 143 Pieset am Hause Rulle of Law 0.26 (74%) Median 0.00	48 (100%) 36 (Min. 25 Median 19	

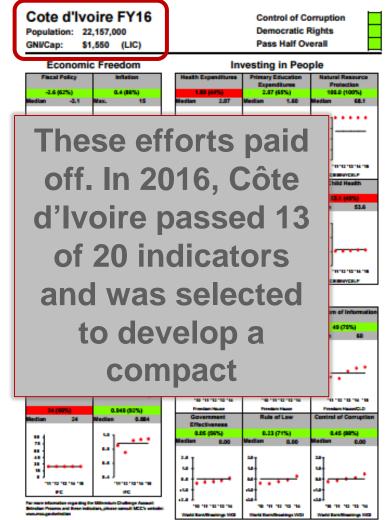
The MCC Effect: Côte d'Ivoire





The government established a special team in the Prime Minister's office that changed laws and tightened controls on corruption









MCC provides well-performing poor countries with <u>large-scale grants</u> to fund country-led solutions for reducing poverty through sustainable economic growth.

Threshold

\$10 million to \$50 million

- Relatively small, 2-4 year grants
- Awarded to countries that come close to meeting the criteria and are committed to improving their policy performance

Compact

\$60 million to \$698 million

- Larger, five-year grants
- Available to countries that pass MCC's eligibility criteria





2008: MCC became the first major development agency to deploy a Harvard-developed **constraints-to-growth analysis** to determine the greatest barriers to economic growth in a country.



MCC has also championed the use of **cost-benefit** analysis to select projects with the highest returns.



All projects must generate an economic rate of return (ERR)

= 10%





MCC invests in projects like

power, clean water, land rights, and roads

that lead to economic growth and help people lift themselves out of poverty.



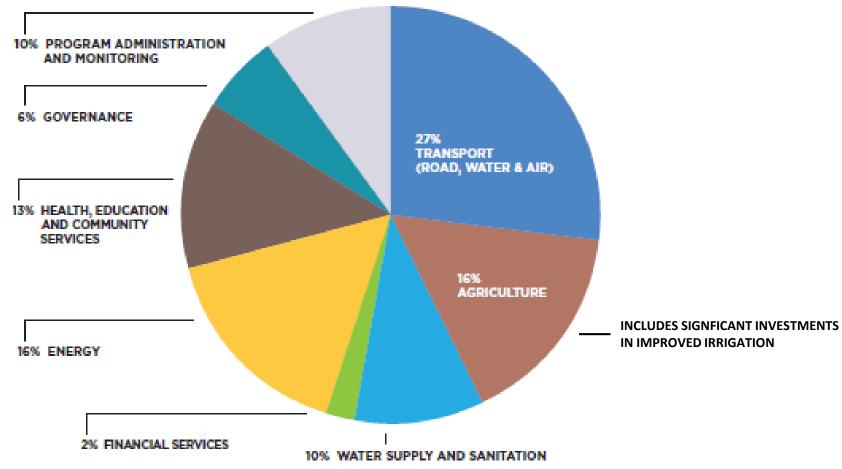






MCC's Investments To Date (June 2016)

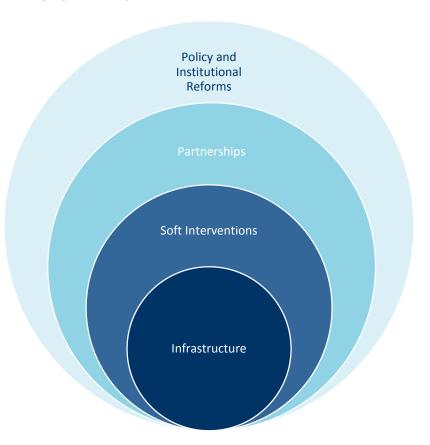




Beyond Infrastructure: The Sector-Wide Approach



- Investments in comprehensive programs for success
 - "Hard" and "soft" interventions, including necessary policy reforms
 - Integration of E&S considerations
- Mobilize multidisciplinary teams for project
 - Development
 - Design
 - Implementation
- Mitigate risks related to
 - Completion
 - Sustainability
 - Environmental, Health & Safety



Country-Led Development and Implementation



- Partner countries lead the constraints to economic growth analysis and drive compact development
- Once a compact is signed, countries establish a Millennium Challenge Account (MCA), that mirrors MCC's structure, to manage and oversee all aspects of implementation
- MCC plays an oversight role during implementation







Our Global Footprint



Since 2004, MCC has invested more than \$11 billion in nearly 40 countries

Compact Development

- Cote d'Ivoire
- Kosovo
- Lesotho (II)*
- Mongolia (II)
- Nepal
- Philippines (II)
- Senegal

Compact Implementation Benin (II) Cabo Verde (II) Liberia Malawi Georgia (II) Morocco (II) Ghana (II) Philippines Indonesia Niger

Threshold Portfolio

- Guatemala
- Sierra Leone
- Honduras
- Togo
- Sri Lanka

Currently: 6 Compacts in Development, 13 Compacts in Implementation

^{*}program not yet re-selected for further compact development

Measuring MCC's Impact



MCC is modernizing the fight against poverty through our business-like approach, in which decisions are based on hard data and rigorous analysis, and the results are monitored, measured and publicly shared.

More than 40% of all MCC programs will undergo a rigorous third-party

impact evaluation. All projects are subject to

a third-party performance evaluation.

These evaluations:

- Are independent
- Test assumptions and attribution
- Build evidence for future decisions



2016: MCC was ranked first in the U.S.

Government and second among all donors in

transparency in Publish What You Fund's Aid Transparency Index.

A Decade in Review (2004-2014)





311,785 residents with newly formalized land titles

7,020,000 people using new water systems

2,270,000 people with improved sanitation

4,294 km of new electric power lines

2,876 km of new or rehabilitated roads completed in 15 countries

HELP COUNTRIES CHOOSE
EVIDENCE-BASED PRIORITIES
IN GROWTH AND POVERTY
REDUCTION STRATEGIES THAT
REFLECT NEW LEARNING AND
NEW OPPORTUNITIES

STRENGTHEN REFORM
INCENTIVES AND ACCOUNTABILITY

BROADEN AND DEEPEN
PUBLIC AND PRIVATE
PARTNERSHIPS FOR MORE
IMPACT AND LEVERAGE

LEAD ON DATA AND RESULTS
MEASUREMENT, LEARNING,
TRANSPARENCY
AND DEVELOPMENT
EFFECTIVENESS

MAXIMIZE INTERNAL EFFICIENCY AND PRODUCTIVITY. MAINTAIN AND MOTIVATE A WORLD-CLASS, HIGH FUNCTIONING STAFF



What's **NEXT** for MCC